## **12 August 2004**

LPE News



### Agenda

- Worldwide Energy Conference
- •New Naval Petroleum Office LNO
- EOD Augmentation Efforts
- Engineer Master Plan Efforts
- •Joint Operational Engineer Board (JOEB)
- Ongoing Experimentation

## Worldwide Energy Conference

- The Defense Energy Support Center's Worldwide Energy Conference 2004 will be held from 27-30 Sep 2004 at the Hyatt Regency Crystal City, 2799 Jefferson Davis Highway, Arlington VA 22202
- Access conference information at website www.desc.dla.mil/dcm/dcmpage.asp?link id=wwec
- Access hotel information at 703-418-1234 and at website www.crystalcity.hyatt.com
- LPE POC: CWO5 Terry Kunneman, 703-695-9022

## New Naval Petroleum Office LNO

- CWO3 Danielle Cummins assumed duty as HQMC's Liaison Officer to the Naval Operational Logistics Support Center (NOLSC) DC Petroleum Office (formerly the Naval Petroleum Office).
- This new billet will assist installations primarily in MILCON, MR&E, API Award, Fuel Facility Survey (MID-909), Optimization Study, and FAS business.
- POC: danielle\_cummins@navpetoff.navy.mil , 703-767-7326, DSN 427-7326.



### **EOD** Augmentatic







### Issue

• The Marine Corps cannot field sufficient EOD forces to support MAGTF operations or support installation and air station commanders in their anti-terrorism/force protection (AT/FP) missions.



### Background

• EOD Current Personnel Strength

**Active:** 

T/O: 39 officers and 338 enlisted

ASR: 39 officers and 306 enlisted

O/H: 34officers and 282 enlisted

#### **Reserve:**

Zero FSSG billet structure 24 billets within Fourth Marine Air Wing (never filled)



### **USMC EOD**

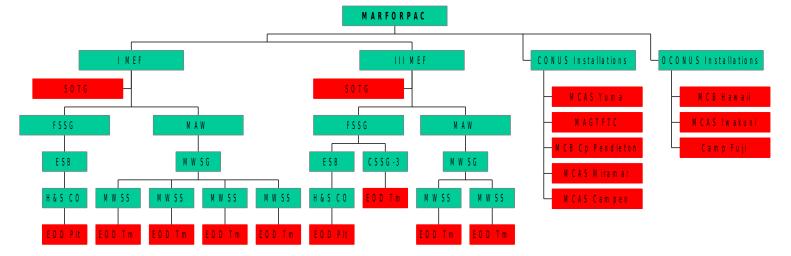
- Low Density, high demand MOS (378 Marines)
- All second term/lateral move Marines
- One year Joint EOD MOS qualifying school
- Significant Optempo challenge
  - 50% of Operating Force EOD Marines deployed
- Attrition/retirement challenge
  - Relief
    - Additional EOD School Seats obtained for next two years
    - Request to MROC for additional EOD structure to provide warfighter with adequate support

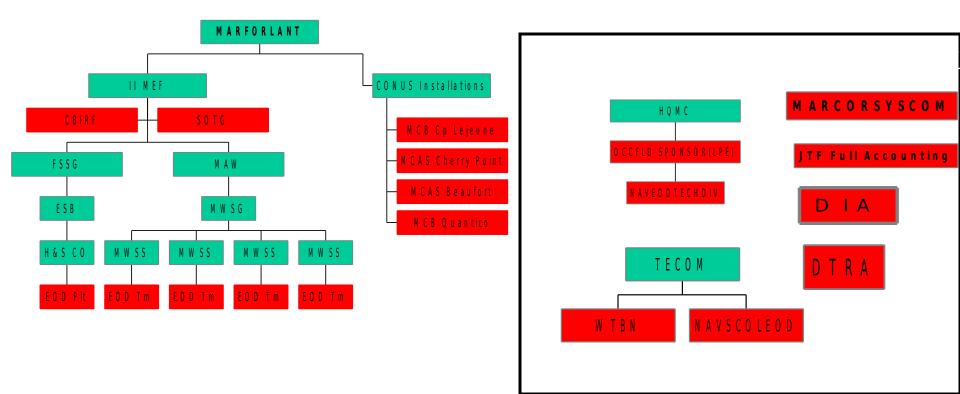


### **Background Cont.**

- Ineffective Organization
  - 27 EOD units support three MEF's and 12 Installations Global sourcing nonexistent
  - Units too small to execute doctrinal missions or full AT/FP support
  - Ground Combat Elements receive little or no support
  - EOD teams unable to fully train to missions

### Inadequate Cross-MAGTF Tasking Capability



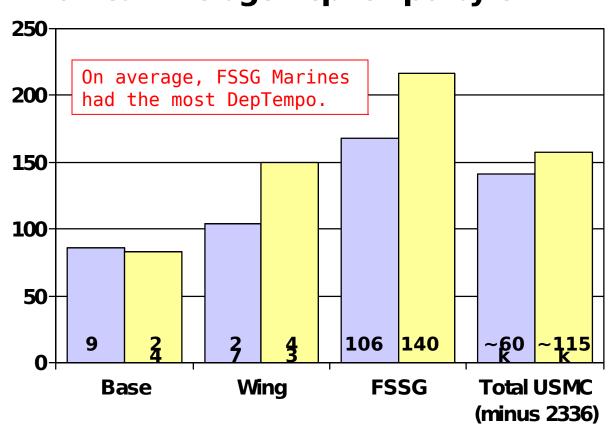




### **EOD (MOS 2336) Deployment Tempo**

#### Two-Year Average DepTempo by Unit

Average Days



■ Average Operational DepTempo
■ Average Total Dep Tempo

Data as of 23 Jul 2003. Includes
DepTempo accumulated during previous
two years.



## Requirements Development Process

- EOD review factors
  - OIF results
    - OIFCAT Interviews
    - Data calls from After Action Reports
    - Other Service Input
      - Ongoing Actions by currently deployed forces
- EOD Team Concept Development
- OIF-generated reorganization
- Base/Station Force Protection/Anti-Terrorism Requirements



### **OIF** Results

- Insufficient EOD capability
  - LNOs at MF/MEF Levels
  - Direct Support to Warfighters
  - General Support
  - FP/AT at home stations
- Complicated by massive UXO clearance challenge and IED proliferation



### **Threat**

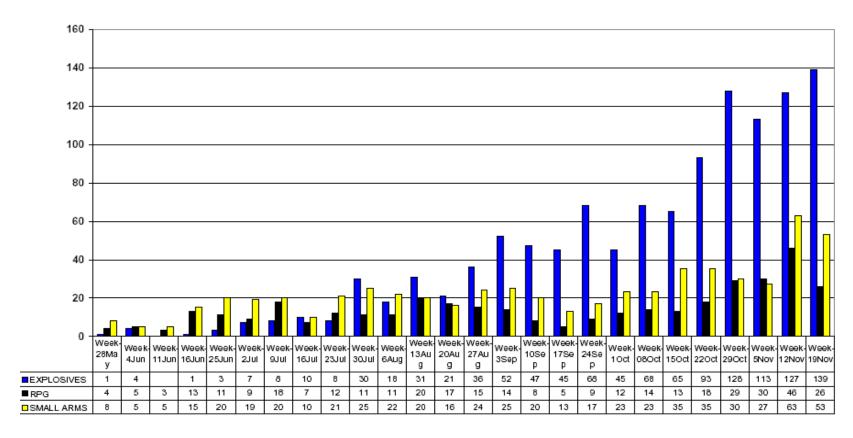
"Potential adversaries... compensate for U.S. conventional military superiority by developing asymmetric approaches and capabilities."

**SECDEF's Transformation** 



### Iraqi Theater IED Statistics

#### Weapon Types 21 May to 19 November





### **Explosive Hazard Casualties**

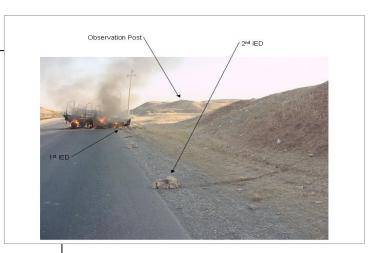
(as of 16 March 2004)

Type	WIA	KIA
Mines	70	4
IEDs	1098	101
UXO/Sub- munitions	39	6
Total	1207	111



## **EOD Counter-IED Required Capabilities**

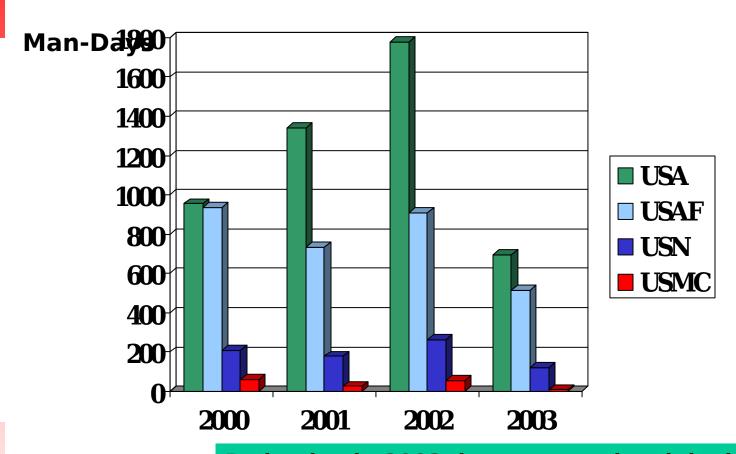
- Prevent introduction of IEDs within threat radius
  - Deny materials
  - Interdict enemy
- Detect / locate emplaced IEDs
  - HUMINT
  - Situational Awareness
  - Technology
- Render safe detected / located IE
  - Blow in place
  - Disruption
  - Hand entry
- Prevent functioning of emplaced but undetected IEDs





## Increased Very Important Person Protective Support Agency

(VIPPSA) Support

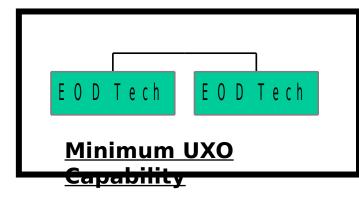


Reduction in 2003 due to operational deployment of EOD



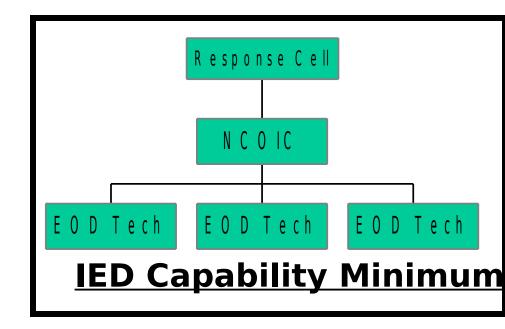
### **EOD Team Development**

Building Block approach to EOD functional Team



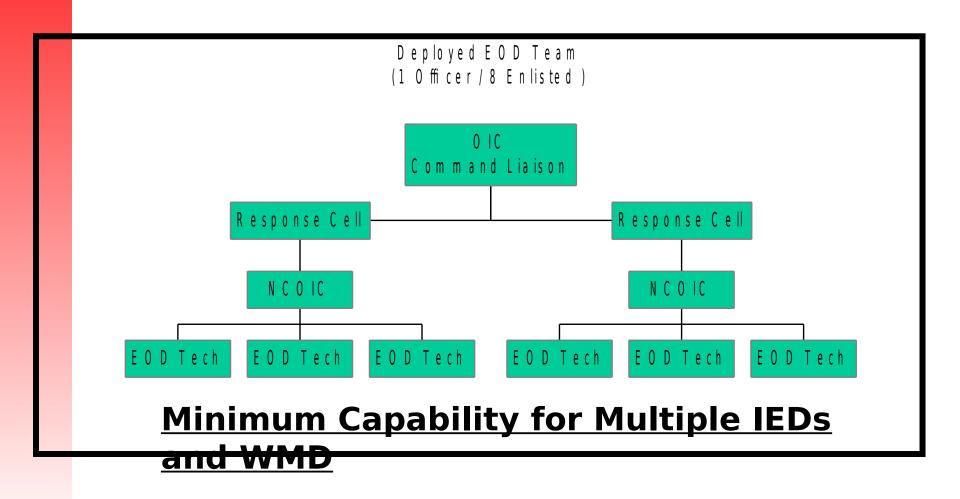


#### **EOD Response Cell**



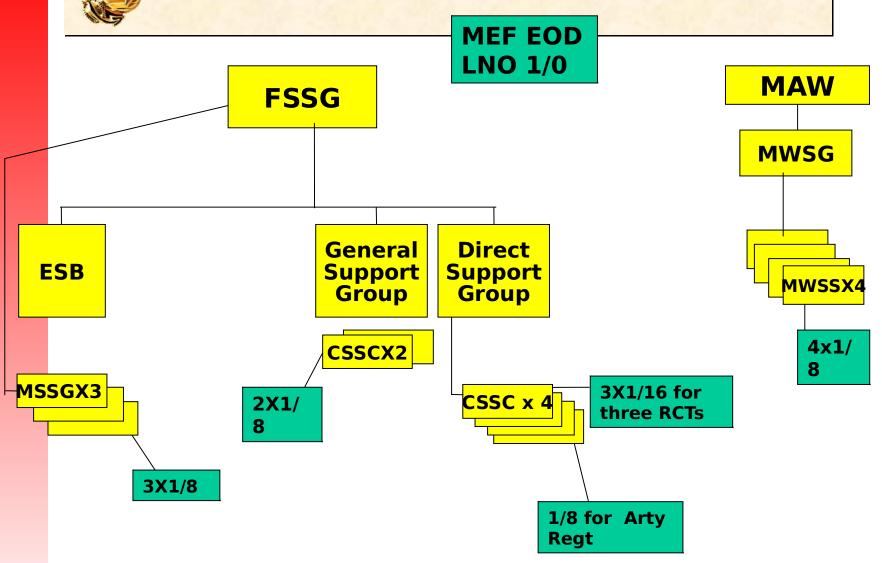


## EOD Full Team (1/8)



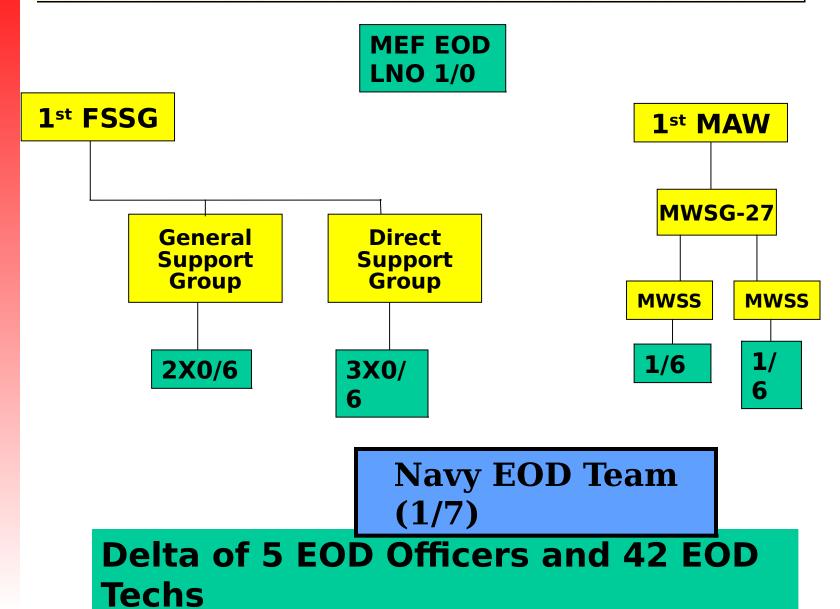


#### Post-OIF Wartime EOD Model





### OIF Phase II - 1 EOD Teams (Reality)





## **Base Station EOD FP/AT Requirements**

- Base/Station EOD tasked with full spectrum of FP/AT
  - Range UXO Cleanup
  - IED/WMD Response
  - First Responder Agreements with local municipalities
- 24 hour alert requirements



### Solution

Insufficient EOD capability can only be fully remedied by a substantial increase in EOD structure. Resulting EOD capability could be employed more effectively where and when needed to counter WMD/IED/UXO threat to all MAGTF elements.



#### **Courses of Action**

**COA 1**: Increase EOD structure, establish MarFor/MEF Staff Officers and mass EOD capability into a single unit within each MEF.

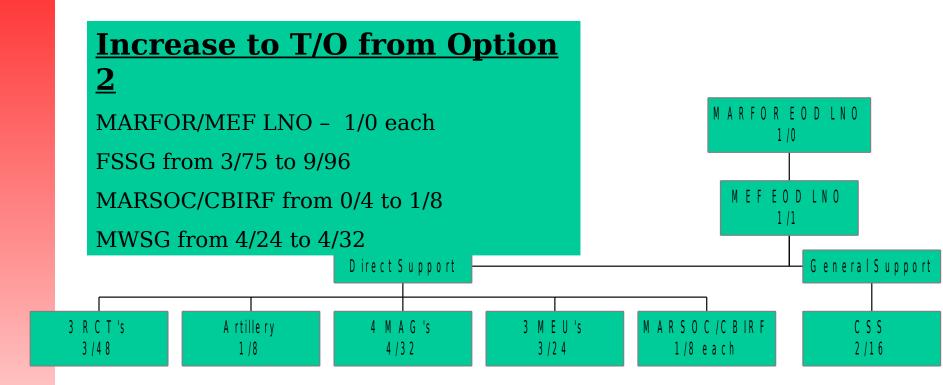
<u>COA 2</u>: Increase EOD structure, establish MarFor/MEF staff officers, and maintain current organization.

<u>COA 3</u>: Mass EOD capability into a single unit within each MEF, establish staff officers at MF/MEF and maintain current level of EOD structure.

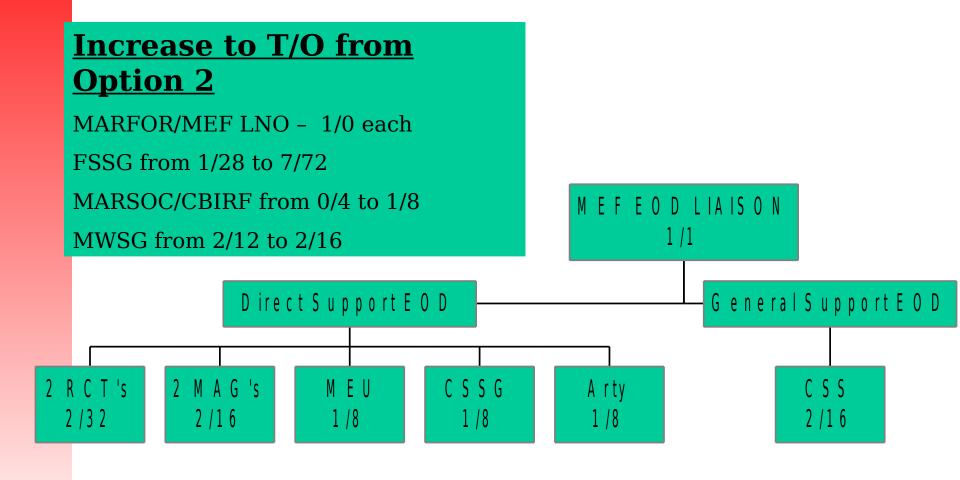


## Option 2 MarFor Revised EOD Requirements (16 Officers / 137

**Enlisted**)



# MEF Revised EOD Requirement (10 Officers / 89 Enlisted )





### Plusups are in Green

MCB Camp Pendleton +2	1/8 +2	<b>MCAS Cherry Point</b>	1/8
MCAS Iwakuni	1/8 +2	<b>MCB Camp Lejeune</b>	1/8 +2
MAGTFTC 29 Palms 2/1	L6 +1/10	Camp Fuji	0/4
MCB Quantico	1/8 +2	<b>MCAS Miramar</b>	1/8 +2
MCBH Kaneohe	1/8 +2	MCAS Beaufort	1/8 +2
*MCB Camp Butler 1/8 +2	1/8	MCAS Yuma	

**TOTAL** 

12/100

# **Supporting Establishment Revised EOD Requirement (cont'd)**

WTBN 3/8	1/3	NAVSCO	LEOD	
JTFFA 1/4	0/2	NAVEOD	TECDIV	
DIA	0/1	<b>MARCORSYSCOM</b>		0/1
DTRA	4/0	LPE	1/1+1	

**TOTAL** 

10/20

### Addl EOD Structure Requirements

Current Structure	COA 1	COA 2	COA 3
40/338	59/442	64/483	45/338
Uncompensat ed Delta	19/104	24/145	5/0
Additional Equipment Sets	Five (\$2842K )	Eight (\$4546 K)	Zero



- Competitive Sourcing Efforts
  - Facility Marine Outsourcing 34/268
  - Fabric Repairmen Outsourcing 0/99

- Approved additional 15 EOD School seats for next four years
- Directed I&L to support OIF II through:
  - Use of other Services EOD assets
  - Realignment of organic Marine EOD to support I MEF
- Report back to MROC NIt 30 Dec 2004

### Engineer Master Plan Efforts



### Vision

• MAGTF Engineers will enable the Execution of all Aspects of developing expeditionary warfighting concepts



### Assumptions

- Marine Corps has a requirement beyond 2015 to provide engineering capability to the MAGTFs in support of EMW evolving concepts
- The Marine Corps will make an institutional commitment to develop and execute an Engineer Master Plan designed to obtain the required engineer capabilities for the 2015 period and beyond



### Background

- Key Capability Gaps
  - Mine Counter Measures
  - Mismatch of capabilities and core competencies. Too large a focus on construction vice mobility
  - Bridging assets incompatible with EMW.
  - Perceived redundancies between USMC engineer organizations and Seabees.
  - Antiquated fuel and water capabilities.
  - Lack of self-mobile/readily transported equipment



### Background (Cont)

- Engineer Unit Responsibilities
  - CEB/ESB/MWSG Missions Differ Widely:
    - CEBs Carry GCE Mob/Counter Mob Mission
    - ESBs Focus on wide variety of mobility, survivability, and deliberate engineering functions
    - MWSSs Focus on Airfields
  - Three Engineer OAGs (Division/Group/Wing). Each reports to a separate advocate
  - Disjointed Action / No Unifying Engineer
     Master Plan



### Background (Cont)

- Multiple Advocacy
  - DC I&L is the Official Engineer Advocate
  - DCs for PP&O, Aviation, CE Assume Advocacy for Engineer Programs and Matters that Primarily Affect Their Mission Areas
  - Advocate for a particular Engineer program of record depends on the program
- Marine Corps ECOE Role?



### Background (Cont)

- Engineer relationships with Other Services
  - USMC Must Leverage and Integrate with Other Service Programs
    - Navy: Deliberate Construction Capability
    - Army: Common Interests Ashore
    - Air Force: Airfield related



## Scope and Key Components

- Identify/Confirm Key Engineer Master Plan Players and their Specific Roles
- Evaluate Engineer Unit Missions, Structure and Equipment
  - Recommendations for Other MOS Communities
- Identify Near-, Mid- and Far-Term Measures Across DOTMLPF Spectrum

- Near-Term: FY 05 - 08

- Mid-Term: FY 09-12

- Far-Term: FY 13+



## Scope and Key Components

- Coordinating instructions for working with the Navy, Army, Air Force
- Plan of Action & Milestones for Engineer Master Plan Execution
- Timeline: Complete Master Plan within 360 Days of Charter Approval



### Recommendations

- MROC Charter Engineer
   Master Plan Working Group
- Assign DC, I&L Lead Agent for Master Plan Development

## Status as of 12 August

- Briefed through Marine Requirements Board
- Sent out to MROC Committee as an Electronic (paper) MROC

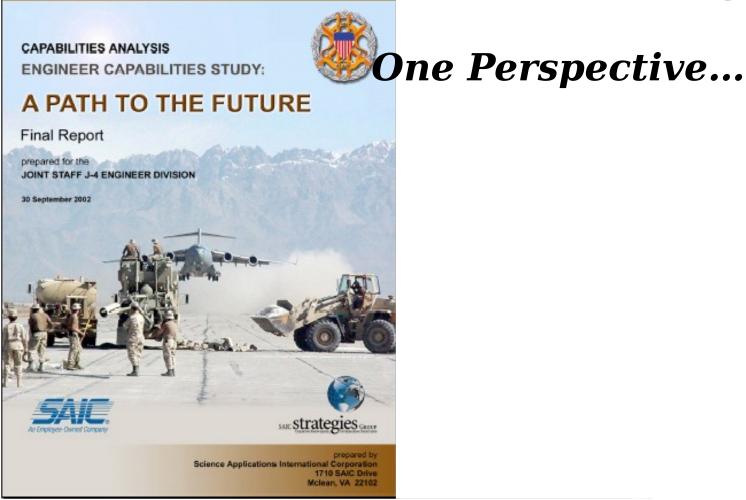
Expect approval shortly

## Joint Operational Engineer Board





## Joint Engineer Capabilities Study





## 22 ECS Recommendations

#### **T**RANSFORMATION

- Joint Engineer Transformation GO/FO Conference
- Scenarios-based Quantitative Analysis to Determine "Right Dimensions" of Engineer Force
- 33 Engineer Element for Joint Experimentation
- 32 Determine Requirements and Assign Responsibility for Guiding Engineer Transformation
- 23 Modularization of Army Combat Heavy Engineers
- 16 Construction Material Availability

#### **TRAINING/DOCTRINE**

Joint Engineer Module in Service Engineer Advanced Courses

#### **CONTRACT SUPPORT**

- 14 Quality Assurance for Contracted Engineer Support
- 14 Outsourcing Technical Engineering Tasks

#### **INTEROPERABILITY/JEPES**

- 28 <u>Carbon Fiber Temporary Fixed Bridge</u> Kits
- **27 Engineer Planning Tool**
- 27 Engineer Execution Tool
- 27 Engineer Database in GCSS
- 27 Korean Temporary Fixed Bridge Kits
- 23 Data Collection/Analysis Capability
- 18 Contingency Funding Guidelines
- **14** Modernization of Construction Techniques, Equipment, Material
- 11 Standardized Bed Down Facility Sets

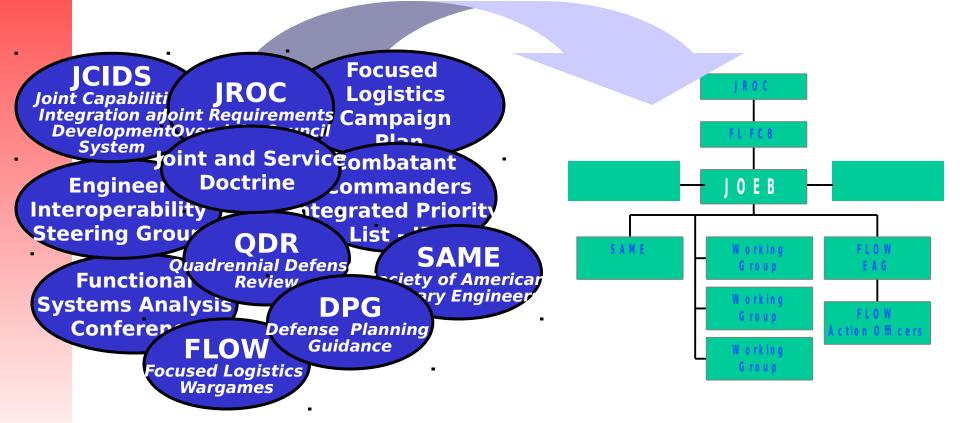
#### **EQUIPMENT**

- **26** Engineer PREPO Equipment Mini-Depots
- 20 Track Civilian Heavy Equipment Transports in the Data Collection & Analysis Capability
- 20 "Lease -vs- Buy" Concept
- 18 Judicious Use of PREPO and WRM Assets

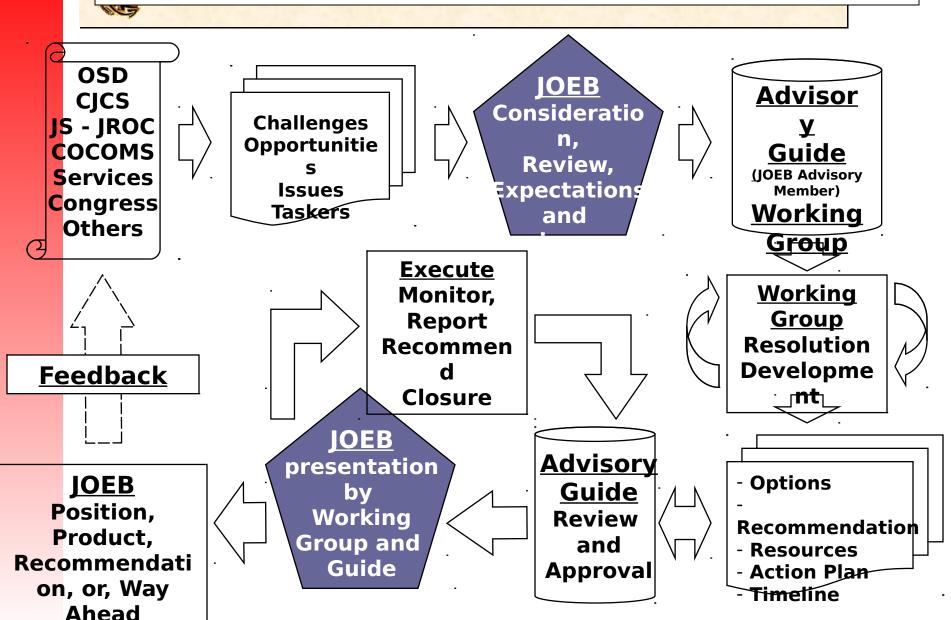
## JCS Goal

## **Engineer Capabilities Study (ECS) --** *Found: Recommends:*

15



### **JOEB Process**



# Training and Doctrine Working Group

Review and Update Current Joint Engineer Doctrine (3-34 and 4-04)

Joint Engineer Module/Curricula in Service Engineer Advanced Courses

Review Combatant Command Engineering Directives

Review and Update Service Doctrine

Evaluate Engineer Training, Identify/Eliminate Shortfalls

## Transformation Working Group

### Development of Joint Engineer Concept

- Engineer Element for Joint Experimentation
- Contingency Funding Guidelines current and future years
- Develop Process to Assess and Manage Engineer Proposals Entering Joint Capabilities Integration and Development System (JCIDS)

## Interoperability Working Group

**Engineer Planning Tool** 

**Engineer Execution Tool** 

Engineer Database in GCSS

Data Collection/Analysis Capability

Standardize Beddown Facility Sets

Cross-Service Modularization (expand from

Modularize Combat Heavy Army units)

## Capabilities Working Group

- Roles and Missions
- Judicious use of PREPO and WRM
- · Engineer Pre-positioned Equipment Mini-depots
- · Outsourcing Technical Engineer Tasks
- Modernization of Construction Techniques, Equipment and Material
  - Bridging Capabilities (includes, but not limited to Korean Temporary Fixed Bridge Kits and Carbon Fiber Temporary Fixed Bridges)
    - Define Joint Engineer Capabilities Elements

## ngineering Experimentation



### **Dust Abatement**



•Initiative and persistence to develop a capability

### Lightweight ROWPU Test



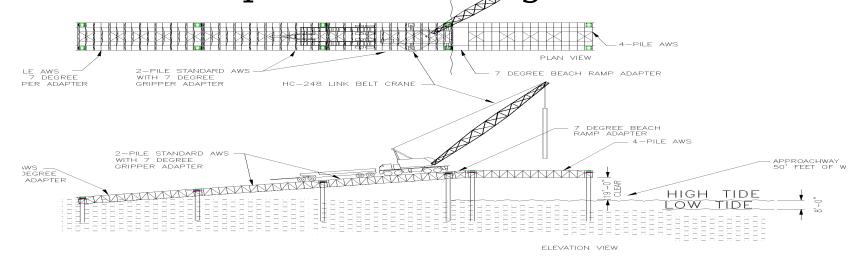




### **Composite Bridging**

- Submitted by I MEF Seabee LNO
  - Potentially fills Non-Std Bridging Requirement
  - Capability to manufacture bridge members and parts onsite
- ONR funds \$350K through 31Dec03 extended an extra year

Partnership with USA Engineers – UCSD



## Change Detection Work Stations Output of JACACTD and IED

